

2016-2021 Canaan Capital Improvement Program

November 10, 2015 *(Revised 11/24 & 12/15)*

To: The Canaan Planning Board
 From: Capital Improvement Program Committee
 Subject: Capital Improvement Program 2016-2021

The 2015 Capital Improvement Program Committee (CIPC) report presents Canaan’s Capital Improvement Program for the years 2016-2021. It contains capital projects and purchases submitted by Town departments. A short description is included for many of the major projections.

This report is hereby submitted for approval by Canaan’s Planning Board prior to being presented to the Select Board and the Budget Committee to assist with town budget preparations for the upcoming fiscal year. It is intended to provide a long term, six year context for the following year’s budget. This report is organized into the following sections:

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EXECUTIVE SUMMARY The capital projections below fall into five major categories.

Dept.	2016	2017	2018	2019	2020	2021
Non-Mobile Equipment						
Gen Govt	\$1,500	\$0	\$14,000	\$13,240	\$11,784	\$0
Highways	\$3,000	\$50,000	\$0	\$32,000	\$15,000	\$0
Cemetery	\$8,100	\$7,500	\$10,100	\$5,000	\$5,000	\$10,100
Police	\$33,760	\$15,360	\$20,360	\$18,260	\$32,260	\$16,260
Govt Buildings	\$0	\$0	\$0	\$0	\$0	\$0
Recreation	\$0	\$0	\$0	\$0	\$0	\$0
Fire	\$17,600	\$48,550	\$32,500	\$14,000	\$19,600	\$82,870
Solid Waste	\$0	\$0	\$20,000	\$0	\$15,000	\$0
	\$63,960	\$121,410	\$96,960	\$82,500	\$98,644	\$109,230
Mobile Equipment						
POLICE	\$35,000	\$35,000	\$0	\$35,000	\$35,000	\$35,000
FIRE	\$0	\$230,000	\$0	\$0	\$0	\$0
SEWER	\$32,000	\$14,000	\$0	\$0	\$0	\$0
HIGHWAY	\$160,000	\$90,000	\$140,000	\$90,000	\$100,000	\$100,000
TRANSFER	\$0	\$0	\$0	\$25,000	\$0	\$0
	\$227,000	\$369,000	\$140,000	\$150,000	\$135,000	\$135,000
Bridges						
	\$15,000	\$0	\$0	\$0	\$0	\$0
Roads						
	\$193,108	\$238,919	\$238,919	\$238,919	\$238,919	\$238,919
Buildings						
					\$159,000	\$300,000
TOTAL ALL NEEDS						
	\$499,068	\$729,329	\$475,879	\$471,419	\$631,563	\$783,149

These capital expenditure projections were derived from discussions between the Town Administrator and the department heads about the future integrated needs of the departments. The objective was to prioritize purchases and to spread them as evenly as possible from year to year.

This year's plan is similar to last year's plan, although there items that shift a year or two, and items that have new estimates.

HISTORY A Capital Improvement Program Committee was formed in 2000 which submitted a capital improvement program for the years 2001-2006. Further reports were developed from 2001 to 2003 by the Planning Board. In 2004, a warrant article was passed which authorized the Selectmen to appoint a CIP Committee composed of members from the Planning Board, Budget Committee and others. Under RSA 674.5, the sole purpose of a capital improvements program is to recommend municipal capital improvements over a six year period to aid the selectmen and budget committee in their consideration of the annual budget.

Members of the current committee are Charles Skip Baldwin, John Bergeron, Bill Crowther, Carol Ann Morrison, and Bob Reagan.

METHODOLOGY The Committee has adopted a definition of capital expenditures and capital projects as follows:

1. A gross cost in the aggregate of \$5,000 or more;
2. A useful life of at least three years; and
3. Is non-recurring, i.e., is not an annual budget item.

While not meeting the above capital definition, the replacement cost of many low cost items, such as radios and computers, have been included to provide a better picture of non-recurring expenses.

As mentioned above, departmental projections were reviewed with the Town Administrator. A joint meeting with department heads who had major capital equipment requests was held and departments discussed the need to adjust priorities and time frames for the good of the town. The town administrator facilitated this meeting and cooperation between those departments was outstanding.

The purchase of Police, Fire and Highway Department vehicles will normally be the subject of warrant articles. For the more expensive, longer lived and intermittently purchased fire and highway vehicles, an annual amount normally has been appropriated to build a capital reserve fund sufficient to finance the purchase of these vehicles in the

year of expected replacement. In 2013, capital reserve funds were established for police and Water & Sewer vehicles as well so that funding can be appropriated annually even if no purchases are anticipated. Reserves for bridge repair/replacement and buildings improvements are also being established.

Because Canaan has a substantial investment in non-mobile assets aggregating in excess of \$1 million at estimated current replacement cost, a complete inventory of these items was begun in 2011 and updated annually. The replacement of these items has been scheduled in Table 1, **Non-Mobile Equipment**. Such purchases are normally funded in the annual operating budget. The expected life each of the listed assets and its in-service date is given columns four and five.

The second table covers purchases of **Major Mobile Equipment**, primarily vehicles, broken out by department. It contains annual capital expenditure projections, annual appropriations for reserves, withdrawals from reserves and reserve balances for each year of the six-year period, 2016-2021.

The status of each of Canaan's **Bridges** is listed in the next table along with its construction date. Both Grist Mill Hill Road Bridge and Potato Road Bridge are approaching end of life and will need to be replaced in about 7 or 8 years. Appropriations to the Bridge Reserve are planned at \$35,000 and will be needed to fund these bridge replacements.

The composition of the **Roads** budget proposed for 2016 and beyond is included in Table 4. A long term highway reconstruction program has been formulated for the annual repair of a uniform portion of the Town's paved roads and reconstruction of dirt roads. For continuity, the cost projected for 2016 has been carried forward for each of the remaining years of the forecast period.

The fifth table shows expected expenditures for each of the Town's **Buildings** and capital reserves. This exhibit also provides an inventory of the Town's buildings, the replacement cost of each, work required, expected life and the year of construction. Capital reserve appropriations are planned at \$25,000 to fund an addition to the highway garage in 2020.

CAPITAL PROJECTIONS

Police Department

A new vehicle is scheduled each year the exception of 2018. Voter approval of \$30,000 capital reserve appropriations will be requested

annually to supplement funds received from the sale of the used vehicles (See Table 2). *Table 2 was revised on November 24 to alter descriptors of police vehicles. There were no financial changes or other changes.*

Fire Department

The Fire Department is planning to replace the 2000 Rescue truck in 2017. The annual \$40,000 addition to the fire vehicle reserve is proposed to increase to \$50,000 installments in 2016.

Highway Department

The Highway Department's trucks are very expensive items and the larger trucks cost about \$160,000. Four of these will be replaced during the six year planning period. These purchases will be funded primarily out of the highway vehicle reserve (less trade-in allowances).

Water & Sewer

The Water/Sewer Department will replace a tractor in 2016, and a pick-up in 2017. Department reserves are funded by user fees.

Transfer Station

The Transfer Station is scheduling the acquisition a live floor trailer in 2018. The Transfer Station acquisitions are funded in part by sale of recyclables.

Bridges

Five of Canaan's bridges listed in Table 3 have been declared deficient by the State. The Lashua Road Bridge is on a Class 6 road and will not be replaced. The Transfer Station Bridge must be widened to permit widening of the stream bed to improve water flow. This will be undertaken if and when FEMA funds can be obtained. Washed-out abutments under the North Lary Road Bridge will be reinforced by the Town in 2016. Both the Grist Mill Hill Road Bridge and the Potato Road Bridge need replacement and will be done after 2021.

Buildings

It is recommended that a reserve be established beginning in 2016 for town building capital expenditures with annual appropriations of \$25,000 (see Table 5) to anticipate the renovation of Canaan's deficient town offices in 2021. The expenditure of \$159,000 is projected in 2020 for the addition of 3,200 square feet of sorely needed storage space for vehicles and equipment. In freezing weather, there is insufficient space in the heated garage to prevent garaged and loaded sand trucks from freezing, while allowing space for other equipment needing maintenance and repair. A sum of \$300,000 has been included

in 2021 to fund either a renovation or a new building to address deficiencies in the current town office. The current building does not meet all of the state and federal regulatory requirements.

Conclusion

The Capital Improvement Program Committee wishes to thank the Department Heads and Town Administrator for their efforts in providing the Committee with the comprehensive, long-range projections contained in this report. It is hoped that this document will assist Town residents in evaluating Canaan's future capital requirements.

Revisions to table on page 1 and Table 2 Mobile Equipment

Highway was increased \$20,000 for 2016 which is a rollover from 2015. Transfer Station \$25,000 was delayed from 2018 to 2019. Several arithmetic errors were corrected in capital reserve values in table 2, Mobile Equipment.

NON-MOBILE EQUIPMENT		Table 1									
Dept.	Asset	Life	In Service			2016	2017	2018	2019	2020	2021
Gen Govt											
	John Deere Mower	6	2016			\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -
	Server	7	2010			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Telephone System	8	2007			\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ -
	Copier	7	2006			\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -
	High Speed Laser Printer	7	2003			\$ -	\$ -	\$ -	\$ -	\$ 2,484	\$ -
	Software (Off/CS/Acrobat	5	2010			\$ -	\$ -	\$ -	\$ 1,240	\$ -	\$ -
	8 Work Stations					\$ 1,500	\$ -	\$ -	\$ -	\$ 3,300	\$ -
	SUB-TOTAL					\$ 1,500	\$ -	\$ 14,000	\$ 13,240	\$ 11,784	\$ -
Highways	Building Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	20 t trailer Eager Beaver	20	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	6 t trailer Hillsboro 112hmv26zkt031178	25	1989			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	compressor Davy cd179d982681	20	1994			\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	screen MKII 2745517	25	1998			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	truck washer hydrotek	10	2008			\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -
	york rake 1695	20	2003			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 448	20	2004			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 683	20	2007			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	front york rake	20	2008			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	brush chipper Bandit 021110	10	2005			\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
	asphalt reclaimers raytech Rc8000	15	2005			\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -
	Tools and Diagnostics	6	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	welder	15				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	air compresor	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	plasma cutter	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	computers 2	6				\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Truck Lift	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ 3,000	\$ 50,000	\$ -	\$ 32,000	\$ 15,000	\$ -
Cemetery	Trimmers					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Simplicity Riding Mower 1	5				\$ -	\$ -	\$ 5,100	\$ -	\$ -	\$ -
	Simplicity Riding Mower 2	5				\$ 5,100	\$ -	\$ -	\$ -	\$ -	\$ 5,100
	landscape trailer					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Tree removal and trimming					\$ 500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Headstone Repair/Mapping					\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ 8,100	\$ 7,500	\$ 10,100	\$ 5,000	\$ 5,000	\$ 10,100
Police	Server	7	2012			\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Telephone System	7	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Ballistic Vests 11	5	2011			\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760
	Tasers 11	10	2007			\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -
	Base & Vehicle Radios 6	10	2005			\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ -	\$ -
	Portable Radios 11	10	2005			\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -
	Vehicle Laptops	6	2012			\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Computers 7	8	2011			\$ -	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	\$ -
	EOC Generator	20	2035			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	AED 3	15	2023			\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500
	Breathalyzer 5	10	2025			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Radar / Radio 5	15	2016			\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	In Car Cameras 5	10	2016			\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Handguns 11	15	2001			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Long Rifles 5	15	2002			\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
	SUB-TOTAL					\$ 33,760	\$ 15,360	\$ 20,360	\$ 18,260	\$ 32,260	\$ 16,260
Recreation	Playground	25	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lights	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Paving	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Dept.	Asset	Life	In Service	2016	2017	2018	2019	2020	2021	
Fire	Trailer	15	2008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Exhaust Fans	22	2005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	portable generators	7		\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	
	6KW (3) 2 KW (2) 1 KW (3)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	trash pump 2	8		\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -	
	4000 5" hose	12		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	1500 1.5"	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,750	
	1200 2.5"	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120	
	24' ladder 2	20		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	16' roof ladders	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	10' attic ladder 2	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Ram	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
	Spreader	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
	Cutter	5		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
	Compressor SCBA	20		\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	
	SCBA Packs 16	8		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Turnout Gear 30	6		\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ -	
	Rescue Suit 2	5		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Rescue Sled	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Chainsaws 3	5		\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,500	
	Vent Saw	3		\$ 3,600	\$ -	\$ -	\$ -	\$ 3,600	\$ -	
	Washer	7		\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	
	Dryer 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	
	Salemanders 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	
	Snow Blower	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Pagers 30	5		\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	
	Radios 8	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,000	
	Portable Radios 28	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,000	
	Building Generator	15	2011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Thermal Imaging Camera	6		\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ -	
	Cut off saw	5		\$ -	\$ 3,200	\$ -	\$ -	\$ -	\$ -	
	Computer/printer 2	8		\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ -	
	SUB-TOTAL			\$ 17,600	\$ 48,550	\$ 32,500	\$ 14,000	\$ 19,600	\$ 82,870	
	SOLID WASTE EQUIPMENT IS PARTIALLY SELF FUNDING THROUGH RECYCLING									
Solid Waste	2 Balers	20	2020	sell	\$ -	\$ -	\$ -	\$ -	\$ -	
	3 Compactors	22	2021	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	
	3 Closed 40 Yard Roll-Offs	15	2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	scale	25		\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	
	SUB-TOTAL			\$ -	\$ -	\$ 20,000	\$ -	\$ 15,000	\$ -	
				Annual Need	\$ 63,960	\$ 121,410	\$ 96,960	\$ 82,500	\$ 98,644	\$ 109,230
				Budgeted	\$ 76,160	\$ 96,900	\$ 96,900	\$ 96,900	\$ 96,900	\$ 96,900
				Add To Oper. Budget	\$ -	\$ 24,510	\$ 60	\$ (14,400)	\$ 1,744	\$ 12,330
				Needed from Surplus	\$ (12,200)	\$ -	\$ -	\$ -	\$ -	\$ -

Dept.	Asset		Life	In Service		2016	2017	2018	2019	2020	2021
MOBILE EQUIPMENT			Table 2			2016	2017	2018	2019	2020	2021
						2016	2017	2018	2019	2020	2021
POLICE	Ford 511	Crown Victoria	5	2011	Cruiser (old engine)	\$ 35,000					\$ 35,000
	Ford 412	Taurus Interceptor	7	2012	Cruiser				\$ 35,000		
	Ford 214	Explorer Interceptor	7	2014	Sargent					\$ 35,000	
	Ford 307	Ford Expedition	5	2007	SRO		\$ 35,000				
	Ford 115	Explorer Interceptor	7	2015	Chief						
					ANNUAL NEED	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000
					Prior CR Balance	\$ 1,526	\$ -	\$ -	\$ 30,000	\$ 27,000	\$ 24,000
					To Capital Reserve	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
					From Capital Reserve	\$ 31,526	\$ 30,000	\$ -	\$ 33,000	\$ 33,000	\$ 33,000
					Trade In	\$ 2,000	\$ 2,000		\$ 2,000	\$ 2,000	\$ 2,000
					From General Fund	\$ 1,474	\$ 3,000	\$ -	\$ -	\$ -	\$ -
					Balance	\$ -	\$ -	\$ 30,000	\$ 27,000	\$ 24,000	\$ 21,000
FIRE	Kaiser	Forestry		1967							
	E1	Engine 1	25	2011							
	Inter	Engine 2	25	1998							
	Inter	Rescue	25	2000			\$ 230,000				
	Ford	Chevy 1500 Command	10	2012							
	Freightliner	Tanker	25	2003							
		Trailer		2008							
					ANNUAL NEED	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -
					Prior CR Balance	\$ 186,147	\$ 226,147	\$ 36,147	\$ 86,147	\$ 136,147	\$ 186,147
					To Capital Reserve	\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
					From Capital Reserve	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -
					From General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
					Balance	\$ 226,147	\$ 36,147	\$ 86,147	\$ 136,147	\$ 186,147	\$ 236,147
SEWER	Chevrolet	Pump Truck	30	1991							
WATER	Kubota	Tractor 50342 12548	15	2005		\$ 32,000					
	Ford	Pick-up	10	2003			\$ 14,000				
					ANNUAL NEED	\$ 32,000	\$ 14,000	\$ -	\$ -	\$ -	\$ -
					Prior W&S Operating Bal	\$ 99,816	\$ 102,816	\$ 123,816	\$ 158,816	\$ 193,816	\$ 228,816
					To Capital Reserve	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
					From Capital Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
					From W&S Operating Fun	\$ 32,000	\$ 14,000	\$ -	\$ -	\$ -	\$ -
					Balance	\$ 102,816	\$ 123,816	\$ 158,816	\$ 193,816	\$ 228,816	\$ 263,816
HIGHWAY	Chevy 986	Blazer dead		1986							
	Freight 213	Dump-10	15	2013							
	Volvo	Loader	15	2014							
	Dodge 411	1 Ton	10	2011							
	John Deere	410 Backhoe	10	2012							
	Volvo	Grader	20	2004							
	Dodge 5500 715	1 Ton	10	2015							
	Inter 505	Dump-6	10	2005		\$ 120,000					
	Sterling 605	Dump-6	10	2005			\$ 90,000	\$ 70,000			
	GMC 806	3500	10	2006		\$ 40,000					
	Inter 104	Dump-10	15	2004						\$ 100,000	\$ 100,000
	Inter 306	Dump-6	10	2006				\$ 70,000	\$ 90,000		
	Ford	Tractor	15	1986							
	Volvo	Excavator	20	2005							
		Power Screen	20	1998							
	Inter 1089	Water Truck		1989							
	International	Bulldozer		1975							
					ANNUAL NEED	\$ 160,000	\$ 90,000	\$ 140,000	\$ 90,000	\$ 100,000	\$ 100,000
					Prior CR Balance	\$ 9,061	\$ -	\$ 55,000	\$ 60,000	\$ 90,000	\$ 135,000
					To Capital Reserve	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
					From Capital Reserve	\$ 129,000	\$ 90,000	\$ 140,000	\$ 90,000	\$ 100,000	\$ 100,000
					Trade In	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000
					From General Fund	\$ 30,939	\$ -	\$ -	\$ -	\$ -	\$ -
					Balance	\$ -	\$ 55,000	\$ 60,000	\$ 90,000	\$ 135,000	\$ 180,000

Dept.	Asset		Life	In Service	2016	2017	2018	2019	2020	2021	
TRANSFER	Freightliner 1196	FL120 Tractor	25	1996							
STATION	East	Live Floor Trailers	20	2011				\$ 25,000			
		Van Trailer HHW	10	2013							
					ANNUAL NEED	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -
					Prior CR Balance	\$ 653	\$ 6,653	\$ 12,653	\$ 18,653	\$ -	\$ 6,000
					To Capital Reserve	6000	6000	6000	6000	6000	6000
					From Capital Reserve	0	0	0	25000	0	0
					From General Fund	0	0	0	347	0	0
					Balance	\$ 6,653	\$ 12,653	\$ 18,653	\$ -	\$ 6,000	\$ 12,000
					ANNUAL NEED	\$ 227,000	\$ 369,000	\$ 140,000	\$ 150,000	\$ 135,000	\$ 135,000
					TOTAL MOBILE						

Dept.	Asset		Life	In Service		2016	2017	2018	2019	2020	2021
BRIDGES	Table 3					2016	2017	2018	2019	2020	2021
Lashua Road 122/136		Damaged in Hurricane Irene		1900							
		Bridge is on Class 6 and will not be replaced									
		Repaired only through FEMA funds									
Transfer Station Added 2011		Replace Inadequate Flow Area		1968							
		Looking For Funding									
Goose Pond Culvert 87/092		Repair Rusted and Buckling		1981							
		Engineered in 2013									
		Replaced in 2014									
North Lary Road Grist Mill Hill RD Over Indian River 172/070		Repair Wash out of abutements		1940		\$ 15,000					
		Rust on steel beams		1956							
Grist Mill Hill RD Over Trail 173/086		NO RATING		2002							
Goose Pond over Hinkson 83/114		NOT DEFICIENT		1979							
				2006							
Goose Pond / Goose Pond Brook 87/074		NOT DEFICIENT		1991							
Blackwater / Crystal Lake Brook 100/40		NOT DEFICIENT		1988							
				1992							
Blackwater over Mascoma 91/030		NOT DEFICIENT		1992							
River Road over Mascoma 123/126		NOT DEFICIENT		2010							
Potato Road over Indian 147/055		Functionally Obsolete		1930							
		Wood Decking		1994							
						ANNUAL NEED	\$ 15,000	\$ -	\$ -	\$ -	\$ -
						Prior Capital Reserve	\$ -	\$ 30,000	\$ 65,000	\$ 100,000	\$ 135,000
						Add to Capital Reserve	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
						Total Expense	\$ 15,000	\$ -	\$ -	\$ -	\$ -
						State Portion	\$ -	\$ -	\$ -	\$ -	\$ -
						Local Portion	\$ 15,000	\$ -	\$ -	\$ -	\$ -
						From Capital Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
						Capital Reserve Balance	\$ 30,000	\$ 65,000	\$ 100,000	\$ 135,000	\$ 170,000
											\$ 205,000
ROADS	Table 4					2016	2017	2018	2019	2020	2021
Paved Roads	Codfish Goose Pond				Cost	\$ 125,979	\$ 171,790	\$ 171,790	\$ 171,790	\$ 171,790	\$ 171,790
					2 base 1 top						
					Work	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim
Dirt Reconstruction	Jerusalem, South, Mud				Cost	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129
					Work	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile
						ANNUAL NEED	\$ 193,108	\$ 238,919	\$ 238,919	\$ 238,919	\$ 238,919
					General Fund	\$ 58,108	\$ 103,919	\$ 103,919	\$ 103,919	\$ 103,919	\$ 103,919

Dept.	Asset		Life	In Service		2016	2017	2018	2019	2020	2021	
BUILDINGS Table 5						2016	2017	2018	2019	2020	2021	
BUILDING	Replacement Cost	Improvement	Life	In Service								
Senior Center	\$ 610,000	Elevator	50	1923								
Library / Town Office	\$ 1,034,000	GOAL: Renovate Office	50	1924							\$ 300,000	
		Paint back of Library										
AutoWare		Purchase & 30x60 Shell		2014								
Cozy Corner/Recreati	\$ 142,000	Playground	40	1955								
		Move Elliott Ball Field										
Police Station	\$ 787,000	FAST Squad Addit.	50	2001								
FAST Squad Addition	\$ 455,000	External Funding	50	2012								
Police Station	\$ 4,000	Repair Stone Work & Paint										
Fire Station	\$ 614,000		50	1986								
Highway Garage	\$ 696,000	GOAL: Truck/Equip. Storage	40	2000						\$ 159,000		
		Garage Add. 3,200 SF										
Sand / Salt Shed	\$ 130,000	Replace to allow blending	25	2012								
Meeting House	\$ 701,000	Repair Windows	50	1792								
		Paint Meeting House										
Museum	\$ 602,000	Paint Museum	50	1835								
Bath House	\$ 57,000		50	1970								
						ANNUAL NEED	\$ -	\$ -	\$ -	\$ -	\$ 159,000	\$ 300,000
						Prior Balance	\$ -	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000	\$ -
						To Capital Reserve	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 35,000	\$ 35,000
						From Grants						
						From Capital Reserve						
						From Town Offsets						
						From Operating Budget				\$ 24,000		
						Capital Reserve Balance	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000	\$ -	\$ (265,000)
						TOTAL ANNUAL NEED ALL DEPARTMENTS	\$ 499,068	\$ 729,329	\$ 475,879	\$ 471,419	\$ 631,563	\$ 783,149

NON-MOBILE EQUIPMENT		Table 1									
Dept.	Asset	Life	In Service			2016	2017	2018	2019	2020	2021
Gen Govt											
	John Deere Mower	6	2016			\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -
	Server	7	2010			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Telephone System	8	2007			\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ -
	Copier	7	2006			\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -
	High Speed Laser Printer	7	2003			\$ -	\$ -	\$ -	\$ -	\$ 2,484	\$ -
	Software (Off/CS/Acrobat	5	2010			\$ -	\$ -	\$ -	\$ 1,240	\$ -	\$ -
	8 Work Stations					\$ 1,500	\$ -	\$ -	\$ -	\$ 3,300	\$ -
	SUB-TOTAL					\$ 1,500	\$ -	\$ 14,000	\$ 13,240	\$ 11,784	\$ -
Highways	Building Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	20 t trailer Eager Beaver	20	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	6 t trailer Hillsboro 112hmv26zkt031178	25	1989			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	compressor Davy cd179d982681	20	1994			\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	screen MKII 2745517	25	1998			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	truck washer hydrotek	10	2008			\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -
	york rake 1695	20	2003			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 448	20	2004			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 683	20	2007			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	front york rake	20	2008			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	brush chipper Bandit 021110	10	2005			\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
	asphalt reclaimr raytech Rc8000	15	2005			\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -
	Tools and Diagnostics	6	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	welder	15				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	air compresor	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	plasma cutter	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	computers 2	6				\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Truck Lift	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ 3,000	\$ 50,000	\$ -	\$ 32,000	\$ 15,000	\$ -
Cemetery	Trimmers					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Simplicity Riding Mower 1	5				\$ -	\$ -	\$ 5,100	\$ -	\$ -	\$ -
	Simplicity Riding Mower 2	5				\$ 5,100	\$ -	\$ -	\$ -	\$ -	\$ 5,100
	landscape trailer					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Tree removal and trimming					\$ 500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Headstone Repair/Mapping					\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ 8,100	\$ 7,500	\$ 10,100	\$ 5,000	\$ 5,000	\$ 10,100
Police	Server	7	2012			\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Telephone System	7	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Ballistic Vests 11	5	2011			\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760
	Tasers 11	10	2007			\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -
	Base & Vehicle Radios 6	10	2005			\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ -	\$ -
	Portable Radios 11	10	2005			\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -
	Vehicle Laptops	6	2012			\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Computers 7	8	2011			\$ -	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	\$ -
	EOC Generator	20	2035			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	AED 3	15	2023			\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500
	Breathalyzer 5	10	2025			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Radar / Radio 5	15	2016			\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	In Car Cameras 5	10	2016			\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Handguns 11	15	2001			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Long Rifles 5	15	2002			\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
	SUB-TOTAL					\$ 33,760	\$ 15,360	\$ 20,360	\$ 18,260	\$ 32,260	\$ 16,260
Recreation	Playground	25	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lights	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Paving	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	SUB-TOTAL					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Dept.	Asset	Life	In Service	2016	2017	2018	2019	2020	2021	
Fire	Trailer	15	2008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Exhaust Fans	22	2005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	portable generators	7		\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	
	6KW (3) 2 KW (2) 1 KW (3)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	trash pump 2	8		\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -	
	4000 5" hose	12		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	1500 1.5"	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,750	
	1200 2.5"	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120	
	24' ladder 2	20		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	16' roof ladders	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	10' attic ladder 2	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Ram	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
	Spreader	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
	Cutter	5		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	
	Compressor SCBA	20		\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	
	SCBA Packs 16	8		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Turnout Gear 30	6		\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ -	
	Rescue Suit 2	5		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Rescue Sled	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Chainsaws 3	5		\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,500	
	Vent Saw	3		\$ 3,600	\$ -	\$ -	\$ -	\$ 3,600	\$ -	
	Washer	7		\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -	
	Dryer 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	
	Salemanders 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	
	Snow Blower	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Pagers 30	5		\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	
	Radios 8	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,000	
	Portable Radios 28	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,000	
	Building Generator	15	2011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Thermal Imaging Camera	6		\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ -	
	Cut off saw	5		\$ -	\$ 3,200	\$ -	\$ -	\$ -	\$ -	
	Computer/printer 2	8		\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ -	
	SUB-TOTAL			\$ 17,600	\$ 48,550	\$ 32,500	\$ 14,000	\$ 19,600	\$ 82,870	
	SOLID WASTE EQUIPMENT IS PARTIALLY SELF FUNDING THROUGH RECYCLING									
Solid Waste	2 Balers	20	2020	sell	\$ -	\$ -	\$ -	\$ -	\$ -	
	3 Compactors	22	2021	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	
	3 Closed 40 Yard Roll-Offs	15	2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	scale	25		\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	
	SUB-TOTAL			\$ -	\$ -	\$ 20,000	\$ -	\$ 15,000	\$ -	
				Annual Need	\$ 63,960	\$ 121,410	\$ 96,960	\$ 82,500	\$ 98,644	\$ 109,230
				Budgeted	\$ 76,160	\$ 96,900	\$ 96,900	\$ 96,900	\$ 96,900	\$ 96,900
				Add To Oper. Budget	\$ -	\$ 24,510	\$ 60	\$ (14,400)	\$ 1,744	\$ 12,330
				Needed from Surplus	\$ (12,200)	\$ -	\$ -	\$ -	\$ -	\$ -

Dept.	Asset		Life	In Service		2016	2017	2018	2019	2020	2021
MOBILE EQUIPMENT			Table 2			2016	2017	2018	2019	2020	2021
						2016	2017	2018	2019	2020	2021
POLICE	Ford 511	Crown Victoria	5	2011	Cruiser (old engine)	\$ 35,000					\$ 35,000
	Ford 412	Taurus Interceptor	7	2012	Cruiser				\$ 35,000		
	Ford 214	Explorer Interceptor	7	2014	Sargent					\$ 35,000	
	Ford 307	Ford Expedition	5	2007	SRO		\$ 35,000				
	Ford 115	Explorer Interceptor	7	2015	Chief						
					ANNUAL NEED	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000
					Prior CR Balance	\$ 1,526	\$ -	\$ -	\$ 30,000	\$ 27,000	\$ 24,000
					To Capital Reserve	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
					From Capital Reserve	\$ 31,526	\$ 30,000	\$ -	\$ 33,000	\$ 33,000	\$ 33,000
					Trade In	\$ 2,000	\$ 2,000		\$ 2,000	\$ 2,000	\$ 2,000
					From General Fund	\$ 1,474	\$ 3,000	\$ -	\$ -	\$ -	\$ -
					Balance	\$ -	\$ -	\$ 30,000	\$ 27,000	\$ 24,000	\$ 21,000
FIRE	Kaiser	Forestry		1967							
	E1	Engine 1	25	2011							
	Inter	Engine 2	25	1998							
	Inter	Rescue	25	2000			\$ 230,000				
	Ford	Chevy 1500 Command	10	2012							
	Freightliner	Tanker	25	2003							
		Trailer		2008							
					ANNUAL NEED	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -
					Prior CR Balance	\$ 186,147	\$ 226,147	\$ 36,147	\$ 86,147	\$ 136,147	\$ 186,147
					To Capital Reserve	\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
					From Capital Reserve	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -
					From General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
					Balance	\$ 226,147	\$ 36,147	\$ 86,147	\$ 136,147	\$ 186,147	\$ 236,147
SEWER	Chevrolet	Pump Truck	30	1991							
WATER	Kubota	Tractor 50342 12548	15	2005		\$ 32,000					
	Ford	Pick-up	10	2003			\$ 14,000				
					ANNUAL NEED	\$ 32,000	\$ 14,000	\$ -	\$ -	\$ -	\$ -
					Prior W&S Operating Bal	\$ 99,816	\$ 102,816	\$ 123,816	\$ 158,816	\$ 193,816	\$ 228,816
					To Capital Reserve	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
					From Capital Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
					From W&S Operating Fun	\$ 32,000	\$ 14,000	\$ -	\$ -	\$ -	\$ -
					Balance	\$ 102,816	\$ 123,816	\$ 158,816	\$ 193,816	\$ 228,816	\$ 263,816
HIGHWAY	Chevy 986	Blazer dead		1986							
	Freight 213	Dump-10	15	2013							
	Volvo	Loader	15	2014							
	Dodge 411	1 Ton	10	2011							
	John Deere	410 Backhoe	10	2012							
	Volvo	Grader	20	2004							
	Dodge 5500 715	1 Ton	10	2015							
	Inter 505	Dump-6	10	2005		\$ 120,000					
	Sterling 605	Dump-6	10	2005			\$ 90,000	\$ 70,000			
	GMC 806	3500	10	2006		\$ 40,000					
	Inter 104	Dump-10	15	2004						\$ 100,000	\$ 100,000
	Inter 306	Dump-6	10	2006				\$ 70,000	\$ 90,000		
	Ford	Tractor	15	1986							
	Volvo	Excavator	20	2005							
		Power Screen	20	1998							
	Inter 1089	Water Truck		1989							
	International	Bulldozer		1975							
					ANNUAL NEED	\$ 160,000	\$ 90,000	\$ 140,000	\$ 90,000	\$ 100,000	\$ 100,000
					Prior CR Balance	\$ 9,061	\$ -	\$ 55,000	\$ 60,000	\$ 90,000	\$ 135,000
					To Capital Reserve	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
					From Capital Reserve	\$ 129,000	\$ 90,000	\$ 140,000	\$ 90,000	\$ 100,000	\$ 100,000
					Trade In	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000
					From General Fund	\$ 30,939	\$ -	\$ -	\$ -	\$ -	\$ -
					Balance	\$ -	\$ 55,000	\$ 60,000	\$ 90,000	\$ 135,000	\$ 180,000

Dept.	Asset		Life	In Service	2016	2017	2018	2019	2020	2021	
TRANSFER	Freightliner 1196	FL120 Tractor	25	1996							
STATION	East	Live Floor Trailers	20	2011				\$ 25,000			
		Van Trailer HHW	10	2013							
					ANNUAL NEED	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -
					Prior CR Balance	\$ 653	\$ 6,653	\$ 12,653	\$ 18,653	\$ -	\$ 6,000
					To Capital Reserve	6000	6000	6000	6000	6000	6000
					From Capital Reserve	0	0	0	25000	0	0
					From General Fund	0	0	0	347	0	0
					Balance	\$ 6,653	\$ 12,653	\$ 18,653	\$ -	\$ 6,000	\$ 12,000
					ANNUAL NEED	\$ 227,000	\$ 369,000	\$ 140,000	\$ 150,000	\$ 135,000	\$ 135,000
					TOTAL MOBILE	\$ 227,000	\$ 369,000	\$ 140,000	\$ 150,000	\$ 135,000	\$ 135,000

Dept.	Asset	Life	In Service	2016	2017	2018	2019	2020	2021
BRIDGES	Table 3			2016	2017	2018	2019	2020	2021
Lashua Road 122/136	Damaged in Hurricane Irene Bridge is on Class 6 and will not be replaced Repaired only through FEMA funds		1900						
Transfer Station Added 2011	Replace Inadequate Flow Area Looking For Funding		1968						
Goose Pond Culvert 87/092	Repair Rusted and Buckling Engineered in 2013 Replaced in 2014		1981						
North Lary Road Grist Mill Hill RD Over Indian River 172/070	Repair Wash out of abutements Rust on steel beams		1940 1956	\$ 15,000					
Grist Mill Hill RD Over Trail 173/086	NO RATING		2002						
Goose Pond over Hinkson 83/114	NOT DEFICIENT		1979 2006						
Goose Pond / Goose Pond Brook 87/074	NOT DEFICIENT		1991						
Blackwater / Crystal Lake Brook 100/40	NOT DEFICIENT		1988 1992						
Blackwater over Mascoma 91/030	NOT DEFICIENT		1992						
River Road over Mascoma 123/126	NOT DEFICIENT		2010						
Potato Road over Indian 147/055	Functionally Obsolete Wood Decking		1930 1994						
				ANNUAL NEED	\$ 15,000	\$ -	\$ -	\$ -	\$ -
				Prior Capital Reserve	\$ -	\$ 30,000	\$ 65,000	\$ 100,000	\$ 135,000
				Add to Capital Reserve	\$ 30,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
				Total Expense	\$ 15,000	\$ -	\$ -	\$ -	\$ -
				State Portion	\$ -	\$ -	\$ -	\$ -	\$ -
				Local Portion	\$ 15,000	\$ -	\$ -	\$ -	\$ -
				From Capital Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
				Capital Reserve Balance	\$ 30,000	\$ 65,000	\$ 100,000	\$ 135,000	\$ 170,000
									\$ 205,000
ROADS	Table 4			2016	2017	2018	2019	2020	2021
Paved Roads	Codfish Goose Pond		Cost	\$ 125,979	\$ 171,790	\$ 171,790	\$ 171,790	\$ 171,790	\$ 171,790
			2 base 1 top						
			Work	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim
Dirt Reconstruction	Jerusalem, South, Mud		Cost	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129
			Work	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile
				ANNUAL NEED	\$ 193,108	\$ 238,919	\$ 238,919	\$ 238,919	\$ 238,919
			General Fund	\$ 58,108	\$ 103,919	\$ 103,919	\$ 103,919	\$ 103,919	\$ 103,919

Dept.	Asset		Life	In Service		2016	2017	2018	2019	2020	2021	
BUILDINGS Table 5						2016	2017	2018	2019	2020	2021	
BUILDING	Replacement Cost	Improvement	Life	In Service								
Senior Center	\$ 610,000	Elevator	50	1923								
Library / Town Office	\$ 1,034,000	GOAL: Renovate Office	50	1924							\$ 300,000	
		Paint back of Library										
AutoWare		Purchase & 30x60 Shell		2014								
Cozy Corner/Recreati	\$ 142,000	Playground	40	1955								
		Move Elliott Ball Field										
Police Station	\$ 787,000	FAST Squad Addit.	50	2001								
FAST Squad Addition	\$ 455,000	External Funding	50	2012								
Police Station	\$ 4,000	Repair Stone Work & Paint										
Fire Station	\$ 614,000		50	1986								
Highway Garage	\$ 696,000	GOAL: Truck/Equip. Storage	40	2000						\$ 159,000		
		Garage Add. 3,200 SF										
Sand / Salt Shed	\$ 130,000	Replace to allow blending	25	2012								
Meeting House	\$ 701,000	Repair Windows	50	1792								
		Paint Meeting House										
Museum	\$ 602,000	Paint Museum	50	1835								
Bath House	\$ 57,000		50	1970								
						ANNUAL NEED	\$ -	\$ -	\$ -	\$ -	\$ 159,000	\$ 300,000
						Prior Balance	\$ -	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000	\$ -
						To Capital Reserve	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 35,000	\$ 35,000
						From Grants						
						From Capital Reserve						
						From Town Offsets						
						From Operating Budget				\$ 24,000		
						Capital Reserve Balance	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000	\$ -	\$ (265,000)
						TOTAL ANNUAL NEED ALL DEPARTMENTS	\$ 499,068	\$ 729,329	\$ 475,879	\$ 471,419	\$ 631,563	\$ 783,149