

# 2019 -2024 Canaan Capital Improvement Program

Nov. 30, 2018

## INTRODUCTION

This 2018 Capital Improvement Program (CIP) Committee report presents Canaan's Capital Improvement Program for the years 2019-2024. This is an advisory report to identify anticipated capital needs, and does not ensure that funds will be expended in this manner, since needs and priorities will change as time progresses. A short description is included for many of the major projections.

This report was approved by Canaan's Planning Board on Nov. 8, 2018. It will be presented to the Budget Committee on Nov. 29, 2018 to assist them and the Select Board with town budget preparations for the upcoming fiscal year. It is intended to provide a long term context for the following year's budget. This year's plan is similar to last year's, with some items shifted a year or two, and new cost estimates for some items.

## EXECUTIVE SUMMARY

The **Summary of Capital Items** (Table 1) on the next page provides a quick look at major capital needs in the next six years. The town office is reaching capacity and has some legal and safety deficiencies. Exact plans are not known, so a tentative projection of \$300k has been included to cover a major project. A fire truck will need to be replaced within this planning period, due to its age, and that will be very expensive (\$300k). As the town has grown, the highway trucks and equipment have outgrown the existing highway garage. An addition to the structure (\$180k) is needed to keep loaded sand/salt trucks dry in the winter, while still providing room to service other vehicles. The state is scheduled to replace the Potato Road bridge in 2019, with 80% of the cost paid by the state. The design costs were expended in 2018, and construction cost is reflected in this plan during 2019 (\$640k state funds and \$160k town funds). Also, the Gristmill Hill Road bridge will need to be replaced in 2022 (\$112k state and \$28k town funds) and 2023 (\$480k state and \$120k town funds).

**Table 1 - Summary of Capital Items** - at least 3 year life, not an annual expense, excludes painting & tree work

	2019	2020	2021	2022	2023	2024	6 years
<b>Town Office: Server &amp; Renovate Office</b>	\$ 14,000					\$ 312,000	\$ 326,000
<b>Police Cruisers</b>	\$ 35,000	\$ 35,000	\$ 70,000	\$ 35,000		\$ 35,000	\$ 210,000
Server, Vehicle Laptops, & Radar	\$ 10,000	\$ 16,500	\$ 15,000	\$ 10,000	\$ 5,000	\$ 10,000	\$ 66,500
<b>Fire: Trucks</b>	\$ 70,000			\$ 300,000			\$ 370,000
Cutter, Compressor, SCBA, Camera			\$ 15,000	\$ 20,000	\$ 19,000	\$ 55,000	\$ 109,000
<b>Highways: Trucks, backhoe, chipper, grader</b>	\$ 85,000	\$ 180,000	\$ 90,000		\$ 120,000	\$ 360,000	\$ 835,000
Compressor, Generator, truck washer	\$ 10,000	\$ 15,000			\$ 25,000		\$ 50,000
Garage Expansion				\$ 180,000			\$ 180,000
Potato Road & Gristmill Hill Road Bridges	\$ 800,000			\$ 140,000	\$ 600,000		\$ 1,540,000
<b>Cemetery: Pickup Truck</b>				\$ 10,000			\$ 10,000
<b>Library: Columns &amp; Server</b>	\$ 10,000	\$ 6,500					\$ 16,500
<b>Transfer Station: Truck, trailer</b>			\$ 50,000			\$ 35,000	\$ 85,000
<b>Water &amp; Sewer: (user funded)</b>	\$ 50,000	\$ 32,000			\$ 16,000		\$ 98,000
<b>TOTAL Capital Items</b>	\$ 1,084,000	\$ 285,000	\$ 240,000	\$ 695,000	\$ 785,000	\$ 807,000	\$ 3,896,000
Non-capital: miscellaneous	\$ 48,560	\$ 95,260	\$ 53,930	\$ 49,800	\$ 67,310	\$ 33,910	\$ 348,770
Highway rebuild (annual expense)	\$ 264,049	\$ 229,049	\$ 229,049	\$ 229,049	\$ 229,049	\$ 229,049	\$ 1,409,294
<b>TOTAL Capital plus other</b>	\$ 1,396,609	\$ 609,309	\$ 522,979	\$ 973,849	\$ 1,081,359	\$ 1,069,959	\$ 5,654,064
<b>Total Less Water &amp; Sewer</b>	\$ 1,346,609	\$ 577,309	\$ 522,979	\$ 973,849	\$ 1,065,359	\$ 1,069,959	\$ 5,556,064
<b>Expected state road &amp; bridge funds</b>	\$ 770,000	\$ 130,000	\$ 130,000	\$ 242,000	\$ 610,000	\$ 130,000	\$ 2,012,000
<b>Total Less State road &amp; bridge funds</b>	\$ 576,609	\$ 447,309	\$ 392,979	\$ 731,849	\$ 455,359	\$ 939,959	\$ 3,544,064

## BACKGROUND

In 2004, a warrant article was passed which authorized the Selectmen to appoint a CIP Committee composed of members from the Planning Board, Budget Committee and others. Members of the current committee are Ken Lary, Sadie Wells, Claude Lemoi, and Al Posnanski. Under RSA 674.5, the purpose of a capital improvement program is to recommend municipal capital improvements over a six year period to aid the selectmen and budget committee with the annual budget.

The Committee has adopted a definition of capital expenses and capital projects as:

1. A gross cost in the aggregate of \$5,000 or more;
2. A useful life of at least three years, and
3. Is non-recurring, i.e., is not an annual budget item.

Capital expenditure projections were derived from discussions between the Town Administrator and the department heads about the future integrated needs of the departments. Joint meetings with department heads who had major capital equipment requests were held, and departments discussed the need to adjust priorities and timing for the good of the town. The town administrator facilitated these meetings and cooperation between the departments was outstanding.

Because Canaan has a substantial investment in non-mobile assets in excess of \$1 million at estimated current replacement cost, a complete inventory of these items was begun in 2011 and updated annually. While many of these items do not meet the definition of Capital, their replacement cost is included to provide a better picture of total non-recurring expenses. All purchases in the non-mobile category are normally funded in the annual operating budget, and there is no capital reserve (see Table 2).

The purchase of Police, Fire and Highway Department vehicles are normally the subject of warrant articles. For the more expensive, longer lived and intermittently purchased fire and highway vehicles, an annual amount is normally appropriated to build a capital reserve fund sufficient to finance the purchase of these vehicles in the year of expected replacement. Voter approval is required for these appropriations, and voter approval is again required to expend the funds when the need arises to purchase these vehicles.

Table 3 contains annual capital expenditure projections for **Mobile Equipment**, primarily vehicles, listed by department, and projects annual appropriations for capital reserves, withdrawals from reserves and reserve balances for each year of the six-year period.

## **BASIS OF CAPITAL PROJECTIONS BY DEPARTMENT**

**Police Department:** In general, about one new cruiser is needed every year to maintain the normal fleet of five vehicles. Timing of replacements in prior years may result in the need to replace two cruisers in 2021, with no replacement in 2023. Actual replacement needs will unfold year by year, depending on usage and condition of the vehicles (Table 3).

**Fire Department:** The Fire Department is planning to replace Engine 2 in 2022, since it is reaching end of life. This plan recommends an increase in the annual addition to the fire vehicle capital reserve, from \$55,000 in 2018 to \$60,000 per year beginning in 2019, as trucks are becoming more complex and expensive (Table 3).

**Highway Department:** The Highway Department's trucks are very expensive, costing up to \$360,000. Four of these are expected to need replacement during the six year planning period, depending on actual use and condition. These purchases will be funded primarily by the highway mobile capital reserve, less trade-in allowances (Table 3).

**Transfer Station:** The Transfer Station is scheduling the replacement of a tractor in 2021, used for hauling trailers of trash and recyclables to disposal sites, and also the purchase of a live floor trailer in 2024 to improve operations. Transfer Station acquisitions are funded in part by recyclable sales (Table 3).

**Water & Sewer:** The Water and Sewer Department plans to replace a Kubota tractor in 2020 and to add fencing around the sewerage lagoons. Funding is provided by user fees and potential grants (Tables 3 & 4).

**Buildings:** Additional and/or better utilization of town office space will need to be addressed by 2024. The current building does not meet all of the state and federal regulatory requirements. The volume of files and records is increasing as the town continues to grow. Space to store this ever increasing quantity of records is becoming a major problem. The state is forecasting a Canaan population of 4,201 in 2025, which is a 7% increase over 10 years. A sum of \$300,000 is forecast to improve or expand the town office.

The other major building expenditure of \$180,000 is projected in 2022 for the addition of 3,200 square feet of sorely needed space for highway department vehicles and equipment. In freezing weather, there is insufficient space in the heated garage to prevent loaded sand trucks from freezing, while allowing space for other equipment needing maintenance and repair. It is recommended that, with voter approval, annual additions to capital reserves be increased from \$35,000 in 2018 to \$40,000 beginning in 2019. This will not be sufficient to fund these projects and other steps will be necessary (see Table 4).

**Bridges:** Major bridge projects are scheduled by the State of New Hampshire, which normally pays 80% of the cost. The Potato Road bridge is scheduled to be replaced in 2019, six years earlier than previously planned by the state. The design costs were expended in 2018, and construction cost is projected to be \$800,000. The Gristmill Hill Rd bridge will be replaced in 2022 and 2023, at a projected total cost of \$740,000. This plan recommends an increase to the annual capital reserve appropriation from \$35,000 in 2018 to \$40,000 in 2019, and \$50,000 in 2020 and beyond, to ensure the town will have sufficient funds in Capital Reserve to cover the town's 20% share (see Table 5).

**Highway Reconstruction** The budget proposed for 2019 and beyond is presented in Table 6. A long term highway reconstruction program has been formulated for the annual repair of a uniform portion of the Town's paved roads and reconstruction of gravel roads. For continuity, the cost projected for 2019 has been carried forward to subsequent years, except for the one time \$35,000 state grant to repair the Prospect Hill culvert. The State usually provides approximately \$130,000 per year as a Highway Block Grant, which funds 60% of this recurring expense, and there is no capital reserve.

## **CONCLUSION**

Major expenditures for bridges, a fire truck, highway garage expansion, and town office renovation, along with many other necessary expenditures, will prove difficult to fund in this six year forecast period. The Capital Improvement Program Committee wishes to thank the Department Heads and Town Administrator for their efforts in providing the Committee with the comprehensive, long-range projections contained in this report. It is hoped that this document will assist town residents in evaluating Canaan's future capital requirements.

<b>Table 2 Non-Mobile Equipment - Items with asterisk are non-capital</b>							
<b>Dept./Asset</b>	<b>Cost</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Gen Govt</b>							
Mowing tractor	\$12,000						12,000
Server	\$14,000	14,000					
Telephone System	\$12,000						
Copier *	\$2,484						
High Speed Laser Printer 2 *	\$1,240				1,240		
Software (Off/CS/Acrobat) *	\$3,300		3,300				
5 Printers *	\$7,000		1,000		1,000	1,500	
7 Work Stations - 1 Laptop *	\$10,500		1,500	1,500	1,500	1,500	1,500
<b>SUB-TOTAL</b>		<b>14,000</b>	<b>5,800</b>	<b>1,500</b>	<b>3,740</b>	<b>3,000</b>	<b>13,500</b>
<b>Mechanic</b>							
Tools and Diagnostics *	\$10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>SUB-TOTAL</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Highways</b>							
Building Generator	\$25,000					25,000	
25 t custom trailer	\$22,000						
Compressor Davy	\$10,000	10,000					
Truck washer hydrotek	\$15,000		15,000				
York rake 1695 *	\$4,000						
York rake 448 *	\$4,000						
York rake 683	\$5,500						
Front york rake	\$6,000						
Welders (3) *	\$5,000						
Air compressors (2) *	\$5,000						
Plasma cutter	\$5,000						
Printer *	\$1,000					1,000	
Computers 3 *	\$3,500			1,500		1,000	
Truck Lift	\$90,000						
<b>SUB-TOTAL</b>		<b>10,000</b>	<b>15,000</b>	<b>1,500</b>	<b>0</b>	<b>27,000</b>	<b>0</b>
<b>Cemetery</b>							
Riding Mowers (2) *	\$5,100				4,000		4,000
Landscape trailer	\$7,000						
Small Trailer *	\$1,000						
Tree removal and trimming *	\$30,000	5,000			5,000		
2 Pumps *	\$6,000						
Mapping Software *		1,600	1,600	1,600	1,600	1,600	1,600
<b>SUB-TOTAL</b>		<b>6,600</b>	<b>1,600</b>	<b>1,600</b>	<b>10,600</b>	<b>1,600</b>	<b>5,600</b>
<b>Police</b>							
Server	\$6,500		6,500				
Telephone System	\$6,000						

<b>Table 2 Non-Mobile Equipment - Items with asterisk are non-capital</b>							
Ballistic Vests 11 *	\$8,800	1,760	1,760	1,760	1,760	1,760	1,760
Tasers 11	\$9,900						
Base Radio	\$10,000						
Hand Held Portable Radios 11 *	\$22,000		11,000		11,000		
Vehicle Laptops 5	\$25,000	5,000	5,000	10,000	5,000		5,000
Computers 6 *	\$9,000	1,500	1,500	1,500	1,500	1,500	1,500
EOC Generator	\$60,000						
EOC Equipment	\$80,000						
AED 3 *	\$4,500		1,500	1,500	1,500		
Breathalyzer 5	\$10,000						
in car repeaters 5	\$25,000						
Radar / Cruiser Radios 5	\$25,000	5,000	5,000	5,000	5,000	5,000	5,000
In Car Cameras 5 *	\$15,000	3,000	3,000	3,000	3,000	3,000	3,000
Handguns 11 *	\$7,500						7,500
Long Rifles 5 *	\$5,000					5,000	
<b>SUB-TOTAL</b>		<b>16,260</b>	<b>35,260</b>	<b>22,760</b>	<b>28,760</b>	<b>16,260</b>	<b>23,760</b>
<b>Recreation</b>							
Playground	\$40,000						
Lights	\$50,000						
Paving	\$5,000						
<b>SUB-TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fire</b>							
Trailer *	\$4,000						
Exhaust Fans	\$100,000						
Portable generators 8 *	\$6,400		800		800		800
Trash pump 2 *	\$1,000	500				500	
4000 5" hose	\$28,000			5,000			
1500 1.5" *	\$3,750			3,750			
1200 2.5" *	\$3,120			3,120			
24' ladder 2 *	\$1,250						
16' roof ladder *	\$800				800		
10' attic ladder 2 *	\$450						
Ram *	\$4,000						
Spreader	\$10,000						
Cutter	\$10,000			10,000			
Compressor SCBA	\$20,000				20,000		
SCBA Packs 16	\$90,000						55,000
Turnout Gear 30 *	\$66,000		22,000			33,000	
Rescue Suit 2 *	\$4,000		4,000				
Rescue Sled *	\$4,000						
Chainsaws 3 *	\$1,500			900			600

<b>Table 2 Non-Mobile Equipment - Items with asterisk are non-capital</b>							
Vent Saw and cut off saw 2 *	\$3,600		3,600	3,600		3,600	3,600
Washer *	\$850					850	
Dryer Commercial *	\$850						850
Pipe Dryer 2 *	\$500						
Salemanders 2 *	\$500						
Pagers 30 *	\$8,500	1,700	1,700	1,700	3,400		1,700
Radios 8 *	\$19,000	19,000					
Portable Radios 22 *	\$28,000		20,000	20,000			
Building Generator	\$18,000						
Thermal Imaging Camera	\$19,000					19,000	
Computer/printer 2 *	\$2,500		2,500				
<b>SUB-TOTAL</b>		<b>21,200</b>	<b>54,600</b>	<b>48,070</b>	<b>25,000</b>	<b>56,950</b>	<b>62,550</b>
<b>EMD</b>							
14 Phones *	\$3,000		3,000			3,000	
<b>SUB-TOTAL</b>		<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>0</b>
<b>Library</b>							
Computers 6 *	\$1,000	6,000					
Server	\$6,500		6,500				
Router UPS etc. *	\$1,000		1,000				
Printers 3 *	\$2,000		2,000				
<b>SUB-TOTAL</b>		<b>6,000</b>	<b>9,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Water &amp; Sewer</b>	<b>Not included below - paid from water/sewer</b>						
Printer *	\$1,000						1,000
Computer *	\$2,000		2,000				
3" Diaphragm Pump *	\$4,500						
Simplicity Garden Tractor *	\$1,250	1,250					1,250
Woods Brush Hog *	\$2,350			2,350			
Woods Rototiller *	\$2,750					2,750	
Woods York Rake *	\$1,950						
Harvest Time Manure Spreader	\$5,800						
<b>SUB-TOTAL</b>		<b>1,250</b>	<b>2,000</b>	<b>2,350</b>	<b>0</b>	<b>2,750</b>	<b>2,250</b>
<b>Transfer Station</b>	<b>Note: Transfer Station is partially funded through recycling</b>						
2 Balers - SELL	\$5,000						
3 Compactors	\$45,000						
3 Closed 40 Yard Roll-Offs	\$15,000						
Printer *	\$1,000						
Computer *	\$1,000						
Scale *	\$2,000						
<b>SUB-TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>All Annual Need Non-mobile</b>	<b>\$1,310,494</b>	<b>\$84,060</b>	<b>\$134,760</b>	<b>\$85,430</b>	<b>\$78,100</b>	<b>\$117,810</b>	<b>\$115,410</b>



<b>Table 3 - Mobile Equipment</b> - Items with asterisk are non-capital							
<b>Dept./Asset</b>	<b>Cost</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Police</b>							
Ford 513	\$35,000	35,000					35,000
Ford 412	\$35,000		35,000				
Ford 214	\$35,000			35,000			
Ford 316	\$35,000				35,000		
Ford 115	\$35,000			35,000			
<b>ANNUAL NEED</b>	<b>\$175,000</b>	<b>35,000</b>	<b>35,000</b>	<b>70,000</b>	<b>35,000</b>	<b>0</b>	<b>35,000</b>
<b>Prior CR Balance</b>		65,766	62,766	59,766	23,766	20,766	50,766
<b>To Capital Reserve</b>		30,000	30,000	30,000	30,000	30,000	30,000
<b>From Capital Reserve</b>		35,000	35,000	70,000	35,000	0	35,000
<b>Trade In</b>		2,000	2,000	4,000	2,000		2,000
<b>From General Fund</b>							
<b>CR Balance</b>		<b>62,766</b>	<b>59,766</b>	<b>23,766</b>	<b>20,766</b>	<b>50,766</b>	<b>47,766</b>
<b>Fire</b>							
Utility Flat Bed	\$45,000	45,000					
Engine 1	\$300,000						
Engine 2	\$300,000				300,000		
Rescue	\$300,000						
1500 Command	\$25,000	25,000					
Tanker	\$300,000						
Utility Trailer *	\$3,500						
Trailer *	\$3,000						
<b>ANNUAL NEED</b>	<b>\$1,276,500</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>
<b>Prior CR Balance</b>		332,635	322,635	382,635	442,635	202,635	262,635
<b>To Capital Reserve</b>		60,000	60,000	60,000	60,000	60,000	60,000
<b>From Capital Reserve</b>		70,000	0	0	300,000	0	0
<b>From General Fund</b>		0	0	0	0	0	0
<b>CR Balance</b>		<b>322,635</b>	<b>382,635</b>	<b>442,635</b>	<b>202,635</b>	<b>262,635</b>	<b>322,635</b>
<b>Water/Sewer</b>	<b>Funded by user fees - not included below</b>						
Pump Truck (used)	\$140,000						
Tractor 50342 12548	\$32,000		32,000				
Pick-up	\$14,000					16,000	
<b>ANNUAL NEED</b>	<b>\$186,000</b>	<b>0</b>	<b>32,000</b>	<b>0</b>	<b>0</b>	<b>16,000</b>	<b>0</b>
<b>Prior W&amp;S Balance</b>		83,304	97,304	79,304	93,304	107,304	105,304
<b>To W&amp;S Fund</b>		14,000	14,000	14,000	14,000	14,000	14,000
<b>From W&amp;S Fund</b>			32,000			16,000	
<b>CR Balance</b>		<b>97,304</b>	<b>79,304</b>	<b>93,304</b>	<b>107,304</b>	<b>105,304</b>	<b>119,304</b>
<b>Highway</b>							
Blazer	\$7,000						
F150 Mechanic 1520	\$10,000						
Dump-10	\$160,000						
Loader I70g	\$175,000						
1 Ton	\$85,000			90,000			
410 Backhoe	\$120,000					120,000	
Grader g720b	\$360,000						360,000
1 Ton	\$85,000						
Dump-6	\$160,000						
Dump-6	\$160,000						

3500 1 ton	\$50,000						
Dump-10	\$180,000		180,000				
Dump-6	\$160,000						
Tractor 1520	\$32,000						
Excavator ec160c	\$200,000						
Bulldozer	\$10,000						
Water Truck	\$40,000						
Heavy Haul Trailer	\$22,000						
Quality Trailer *	\$2,000						
Hudson trailer *	\$4,000						
Army Trailer	\$20,000						
Bandit Chipper	\$55,000	55,000					
Hot Box rc8000	\$30,000	30,000					
vibratory roller	\$10,000						
Portable Sign	\$15,000						
Power Screen	\$45,000						
Road side Mower	\$20,000						
<b>ANNUAL NEED</b>	<b>\$2,217,000</b>	<b>85,000</b>	<b>180,000</b>	<b>90,000</b>	<b>0</b>	<b>120,000</b>	<b>360,000</b>
<b>Prior CR Balance</b>		55,966	110,966	90,966	150,966	290,966	320,966
<b>To Capital Reserve</b>		140,000	140,000	140,000	140,000	140,000	140,000
<b>From Capital Reserve</b>		85,000	180,000	90,000	0	120,000	360,000
<b>Trade In</b>		0	20,000	10,000	0	10,000	40,000
<b>From General Fund</b>		0	0	0	0	0	0
<b>CR Balance</b>		<b>110,966</b>	<b>90,966</b>	<b>150,966</b>	<b>290,966</b>	<b>320,966</b>	<b>140,966</b>
<b>Cemetery</b>							
Chevy 1403	\$10,000				10,000		
Utility Trailer *	\$1,000						1,000
<b>ANNUAL NEED</b>	<b>\$11,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>1,000</b>
<b>Trade In</b>							
<b>From General Fund</b>					10,000		1,000
<b>Transfer Station</b>	<b>Partially funded by recycling</b>						
Freightliner Tractor	\$15,000			50,000			
East Live Floor	\$25,000						35,000
Ram Trailer	\$25,000						
Open top trailer	\$5,000						
Live Floor Trailer 2	\$25,000						
5th Wheel trailer	\$15,000						
Skid Steer	\$10,000						
Van Trailer HHW	\$6,000						
<b>ANNUAL NEED</b>	<b>\$126,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>35,000</b>
<b>Prior Balance</b>		-476	11,524	23,524	24	12,024	24,024
<b>To Revolving Account</b>		5,000	5,000	5,000	5,000	5,000	5,000
<b>From Revolving Account</b>		0	0	28,500	0	0	28,000
<b>From General Fund</b>		7,000	7,000	21,500	7,000	7,000	7,000
<b>Balance</b>		<b>11,524</b>	<b>23,524</b>	<b>24</b>	<b>12,024</b>	<b>24,024</b>	<b>1,024</b>
<b>ALL ANNUAL NEED MOBILE</b>		<b>\$190,000</b>	<b>\$215,000</b>	<b>\$210,000</b>	<b>\$345,000</b>	<b>\$120,000</b>	<b>\$431,000</b>
<b>Water / Sewer</b>		<b>0</b>	<b>32,000</b>	<b>0</b>	<b>0</b>	<b>16,000</b>	<b>0</b>
		<b>\$190,000</b>	<b>\$247,000</b>	<b>\$210,000</b>	<b>\$345,000</b>	<b>\$136,000</b>	<b>\$431,000</b>

<b>Table 4 - Buildings</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Renovate Town Office						\$300,000
Library - replace columns	\$10,000					
Highway Garage - add 3,200 SF				\$180,000		
Senior Center						
AutoWare						
Cozy Corner/Recreation						
Police Station/FAST Squad						
Fire Station						
Sand Shed						
Transfer Station Barn						
Gravel Pit Barns/Sheds 2						
Meeting House						
Museum/Bath House						
<b>ALL ANNUAL NEED BUILDINGS</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,000</b>	<b>\$0</b>	<b>\$300,000</b>
<b>Prior CR Balance</b>	\$50,000	\$80,000	\$120,000	\$160,000	\$20,000	\$60,000
<b>To Capital Reserve</b>	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
<b>From Capital Reserve</b>	\$10,000			\$180,000		\$100,000
<b>From General Fund</b>						
<b>CR Balance</b>	\$80,000	\$120,000	\$160,000	\$20,000	\$60,000	-\$200,000
<b>Water &amp; Sewer (funded by user fees)</b>						
Fence Expense	\$50,000					
Operating Budget	\$30,000					
Less Grants	\$20,000					
Balance needed	\$0					

<b>Table 5 - BRIDGES</b>		2019	2020	2021	2022	2023	2024
Lashua Road - <b>on Class 6, will not be replaced</b>	Does not include most culverts						
Transfer Station	Inadequate Flow Area						
Goose Pond Culvert	Replaced in 2014						
North Lary Road	Repaired by town in 2016						
Lary Pond Road - <b>on Class 6, will not be replaced</b>							
Grist Mill Hill Rd over Indian River	Gross Cost to replace				\$140,000	\$600,000	
Grist Mill Hill Rd over trail	no rating						
Goose Pond over Hinkson	not deficient						
Goose Pond / Goose Pond Brook	not deficient						
Blackwater / Crystal Lake Brook	not deficient						
Blackwater over Mascoma	not deficient						
River Road over Mascoma	not deficient						
Potato Road	Gross Cost to replace	\$800,000					
By Passed Historic on Juniper	Closed on Juniper to N. Lary Rd						
	<b>ANNUAL NEED</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$600,000</b>	<b>\$0</b>
	<b>State Funding</b>	\$640,000	\$0	\$0	\$112,000	\$480,000	\$0
	<b>Prior CR Balance</b>	\$118,780	-\$1,220	\$48,780	\$98,780	\$120,780	\$50,780
	<b>To Capital Reserve</b>	\$40,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	<b>From Capital Reserve</b>	\$160,000	\$0	\$0	\$28,000	\$120,000	\$0
	<b>From General Fund</b>	\$0	\$0	\$0	\$0	\$0	\$0
	<b>CR Balance</b>	-\$1,220	\$48,780	\$98,780	\$120,780	\$50,780	\$100,780

<b>Table 6 - Highway Reconstruction</b>		2019	2020	2021	2022	2023	2024
<b>Project</b>							
<b>Paved Roads</b>		\$176,930	\$176,930	\$176,930	\$176,930	\$176,930	\$176,930
		\$176,930	\$176,930	\$176,930	\$176,930	\$176,930	\$176,930
<b>Dirt Reconstruction</b>		\$37,889	\$37,889	\$37,889	\$37,889	\$37,889	\$37,889
		\$37,889	\$37,889	\$37,889	\$37,889	\$37,889	\$37,889
<b>Major Culverts</b>		\$35,000	\$0	\$0	\$0	\$0	\$0
	State Grant	\$35,000	\$0	\$0	\$0	\$0	\$0
<b>TOTAL HIGHWAY ANNUAL NEED</b>		<b>\$249,819</b>	<b>\$214,819</b>	<b>\$214,819</b>	<b>\$214,819</b>	<b>\$214,819</b>	<b>\$214,819</b>
	Projected State Grants	\$165,000	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
	From General Fund	\$84,819	\$84,819	\$84,819	\$84,819	\$84,819	\$84,819
<b>Note: State provides about \$130,000 per year as Highway Block Grant</b>							